

**Town of Forest Heights  
Summary Balance Sheet  
As of December 31, 2021**

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|                                       | <u>Dec 31, 21</u>           |
|---------------------------------------|-----------------------------|
| <b>ASSETS</b>                         |                             |
| Current Assets                        |                             |
| Checking/Savings                      | 5,390,342.82                |
| Accounts Receivable                   | 99,846.28                   |
| Other Current Assets                  | 653,526.07                  |
|                                       | <hr/>                       |
| Total Current Assets                  | 6,143,715.17                |
| Fixed Assets                          | 5,401,445.51                |
| Other Assets                          | 2,459,064.93                |
|                                       | <hr/>                       |
| <b>TOTAL ASSETS</b>                   | <b><u>14,004,225.61</u></b> |
| <b>LIABILITIES &amp; EQUITY</b>       |                             |
| Liabilities                           |                             |
| Current Liabilities                   |                             |
| Accounts Payable                      | 322,142.12                  |
| Other Current Liabilities             | 4,522.29                    |
|                                       | <hr/>                       |
| Total Current Liabilities             | 326,664.41                  |
| Long Term Liabilities                 | 2,849,424.55                |
|                                       | <hr/>                       |
| Total Liabilities                     | 3,176,088.96                |
| Equity                                | 10,828,136.65               |
|                                       | <hr/>                       |
| <b>TOTAL LIABILITIES &amp; EQUITY</b> | <b><u>14,004,225.61</u></b> |

**Town of Forest Heights**  
**Fiscal Year 2022 - 2nd Quarter Report**  
July 2021 through Dec 2021

| Ordinary Income/Expense                          | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|--|--------------------------|---------------------|--------------------|---------------------------|
| <b>Income</b>                                    |                          |                     |                    |                           |
| <b>4000 · Taxes</b>                              |                          |                     |                    |                           |
| 6000 · Income Tax                                | 121,299.61               | 240,000.00          | 50.54%             | 34,337.43                 |
| 6001 · Real Taxes - Noncommercial                | 995,215.79               | 953,441.00          | 104.38%            | 324,672.52                |
| 6100 · Real Taxes - Commercial                   | 37,029.05                | 51,333.00           | 72.14%             | 0.00                      |
| 6123 · Real Taxes - Rented Residential           | 88,528.51                | 94,691.00           | 93.49%             | 0.00                      |
| 6003 · Utility Taxes                             | 60,590.80                | 57,000.00           | 106.3%             | 27,273.20                 |
| 6005 · Tangible Personal Property Tax            | 16,757.85                | 30,000.00           | 55.86%             | 8,969.47                  |
| 6007 · Interest/Penalty - Real Taxes             | 353.77                   | 6,000.00            | 5.9%               | 0.00                      |
| 6009 · Town Services - Trash                     | 93,967.50                | 187,935.00          | 50.0%              | 46,983.75                 |
| <b>Total 4000 · Taxes</b>                        | <u>1,413,742.88</u>      | <u>1,620,400.00</u> | <u>87.25%</u>      | <u>442,236.37</u>         |
| <b>4010 · Licenses and Permits</b>               |                          |                     |                    |                           |
| 6017 · Rental Permits                            | 2,250.00                 | 3,000.00            | 75.0%              | 750.00                    |
| 6027 · Building Permits                          | 4,228.41                 | 5,000.00            | 84.57%             | 2,071.25                  |
| 6076 · Business Licenses                         | 6,335.00                 | 3,000.00            | 211.17%            | 1,915.00                  |
| 6117 · Vacancy Permits                           | 750.00                   | 3,500.00            | 21.43%             | 450.00                    |
| 6115 · Utility Fees                              | 0.00                     | 800.00              | 0.0%               | 0.00                      |
| <b>Total 4010 · Licenses and Permits</b>         | <u>13,563.41</u>         | <u>15,300.00</u>    | <u>88.65%</u>      | <u>5,186.25</u>           |
| <b>4020 · Fed, State and Co Shared Rev</b>       |                          |                     |                    |                           |
| 6008 · GOCCP State Police Aid                    | 33,818.50                | 67,637.00           | 50.0%              | 16,909.25                 |
| 6023 · Highway User Revenue                      | 33,374.49                | 101,013.00          | 33.04%             | 0.00                      |
| 6031 · Bond Bill - Bldg Renovation               | 0.00                     | 50,000.00           | 0.0%               | 0.00                      |
| 6103 · M-NCPPC Project Open Space                | 0.00                     | 26,000.00           | 0.0%               | 0.00                      |
| 6124 · MD Local Impact Grant                     | 0.00                     | 120,000.00          | 0.0%               | 0.00                      |
| 6125 · MD Bond Bill - SRTS                       | 0.00                     | 125,000.00          | 0.0%               | 0.00                      |
| 6200 · ARP Coronavirus Funds                     | 0.00                     | 1,263,102.67        | 0.0%               | 0.00                      |
| <b>Total 4020 · Fed, State and Co Shared Rev</b> | <u>67,192.99</u>         | <u>1,752,752.67</u> | <u>3.83%</u>       | <u>16,909.25</u>          |
| <b>4030 · Special Trash Pick-up</b>              |                          |                     |                    |                           |
| 6022 · Rebates Waste Disposal                    | 3,998.00                 | 7,996.00            | 50.0%              | 1,999.00                  |
| 6024 · Metal Pick Up                             | 35.00                    | 600.00              | 5.83%              | 0.00                      |
| <b>Total 4030 · Special Trash Pick-up</b>        | <u>4,033.00</u>          | <u>8,596.00</u>     | <u>46.92%</u>      | <u>1,999.00</u>           |

**Town of Forest Heights**  
**Fiscal Year 2022 - 2nd Quarter Report**  
 July 2021 through Dec 2021

|  | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|--|--------------------------|---------------------|--------------------|---------------------------|
| <b>4040 · Cable TV</b>                           |                          |                     |                    |                           |
| 6073 · Comcast Franchise Fee                     | 4,061.52                 | 16,000.00           | 25.39%             | 0.00                      |
| 6074 · Verizon Franchise Fee                     | 6,493.17                 | 27,000.00           | 24.05%             | 0.00                      |
| 6075 · Verizon Peg Grant                         | 4,129.65                 | 17,500.00           | 23.6%              | 0.00                      |
| <b>Total 4040 · Cable TV</b>                     | <u>14,684.34</u>         | <u>60,500.00</u>    | <u>24.27%</u>      | <u>0.00</u>               |
| <b>4050 · Fines &amp; Forfeitures</b>            |                          |                     |                    |                           |
| 6015 · Park Fine/Vehicle Rel/Acc Reprt           | 8,920.00                 | 12,500.00           | 71.36%             | 4,110.00                  |
| 6037 · Speed Camera Fund                         | 1,008,927.75             | 1,800,000.00        | 56.05%             | 595,213.75                |
| 6094 · Speed Camera - Collections                | 615,862.38               | 400,000.00          | 153.97%            | 297,830.42                |
| 6077 · Civil Citations                           | 3,710.00                 | 5,000.00            | 74.2%              | 3,265.00                  |
| <b>Total 4050 · Fines &amp; Forfeitures</b>      | <u>1,637,420.13</u>      | <u>2,217,500.00</u> | <u>73.84%</u>      | <u>900,419.17</u>         |
| <b>4060 · Interest Income Revenue</b>            |                          |                     |                    |                           |
| 6018 · Investment Interest Income                | 1,363.29                 | 5,000.00            | 27.27%             | 859.74                    |
| <b>Total 4060 · Interest Income Revenue</b>      | <u>1,363.29</u>          | <u>5,000.00</u>     | <u>27.27%</u>      | <u>859.74</u>             |
| <b>4070 · Rental Income</b>                      |                          |                     |                    |                           |
| 6019 · Municipal Building Rental                 | 1,657.50                 | 3,000.00            | 55.25%             | 2,482.50                  |
| <b>Total 4070 · Rental Income</b>                | <u>1,657.50</u>          | <u>3,000.00</u>     | <u>55.25%</u>      | <u>2,482.50</u>           |
| <b>4080 · Other Revenues</b>                     |                          |                     |                    |                           |
| 6021 · Miscellaneous                             | 6,682.07                 | 1,000.00            | 668.21%            | 1,872.19                  |
| 6038.1 · Donations - Unrestricted                | 6,600.00                 | 500.00              | 1,320.0%           | 6,000.00                  |
| 6038 · Donations - Restricted                    | 3,125.00                 | 1,500.00            | 208.33%            | 3,125.00                  |
| 6040 · Newsletter Advertising                    | 0.00                     | 150.00              | 0.0%               | 0.00                      |
| 6105 · Utility Line Svc Program Rebate           | 0.00                     | 1,900.00            | 0.0%               | 0.00                      |
| 6070 · Solar Energy - Municipal Bldg             | 3,287.81                 | 4,600.00            | 71.47%             | 2,543.81                  |
| 6120 · Senior Exercise Class                     | 0.00                     | 400.00              | 0.0%               | 0.00                      |
| <b>Total 4080 · Other Revenues</b>               | <u>19,694.88</u>         | <u>10,050.00</u>    | <u>195.97%</u>     | <u>13,541.00</u>          |
| <b>4090 · Sale of Land &amp; Equipment</b>       |                          |                     |                    |                           |
| 6028 · Sales of fixed assets                     | 0.00                     | 2,000.00            | 0.0%               | 0.00                      |
| <b>Total 4090 · Sale of Land &amp; Equipment</b> | <u>0.00</u>              | <u>2,000.00</u>     | <u>0.0%</u>        | <u>0.00</u>               |
| <b>5010 · Other Financing</b>                    |                          |                     |                    |                           |
| 6111 · Other Financing - Loan                    | 0.00                     | 311,190.19          | 0.0%               | 0.00                      |
| <b>Total 5010 · Other Financing</b>              | <u>0.00</u>              | <u>311,190.19</u>   | <u>0.0%</u>        | <u>0.00</u>               |

**Town of Forest Heights**  
**Fiscal Year 2022 - 2nd Quarter Report**  
 July 2021 through Dec 2021

|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|---------------------|--------------------|---------------------------|
| <b>5000 · Fund Balance (R)</b>                      |                          |                     |                    |                           |
| <b>6999 · Transfer From Fund Balance</b>            | 0.00                     | 1,456,892.00        | 0.0%               | 0.00                      |
| <b>6085 · Trans - Unassigned Fund Balance</b>       | 0.00                     | 920,376.00          | 0.0%               | 0.00                      |
| <b>Total 5000 · Fund Balance (R)</b>                | <u>0.00</u>              | <u>2,377,268.00</u> | <u>0.0%</u>        | <u>0.00</u>               |
| <b>Total Income</b>                                 | <u>3,173,352.42</u>      | <u>8,383,556.86</u> | <u>37.85%</u>      | <u>1,383,633.28</u>       |
| <b>Gross Profit</b>                                 | 3,173,352.42             | 8,383,556.86        | 37.85%             | 1,383,633.28              |
| <b>Expense</b>                                      |                          |                     |                    |                           |
| <b>9000 · Total Elected Official Expenses</b>       |                          |                     |                    |                           |
| <b>9001 · Town Council</b>                          |                          |                     |                    |                           |
| <b>7000 · Salaries-Council</b>                      | 8,166.55                 | 18,450.00           | 44.26%             | 4,433.27                  |
| <b>7001 · Service Expenses-Council</b>              | 243.44                   | 1,000.00            | 24.34%             | 30.45                     |
| <b>7370 · Communications Exp - Council</b>          | 1,096.02                 | 3,000.00            | 36.53%             | 757.86                    |
| <b>7002 · Dues/Meetings/MML Conv-Council</b>        | 1,746.91                 | 20,000.00           | 8.74%              | 1,692.24                  |
| <b>7228 · FICA-Council</b>                          | 734.40                   | 1,412.00            | 52.01%             | 339.15                    |
| <b>7229 · Workers Comp-Council</b>                  | 151.35                   | 1,200.00            | 12.61%             | 151.35                    |
| <b>Total 9001 · Town Council</b>                    | <u>12,138.67</u>         | <u>45,062.00</u>    | <u>26.94%</u>      | <u>7,404.32</u>           |
| <b>9002 · Mayor</b>                                 |                          |                     |                    |                           |
| <b>7004 · Salary-Mayor</b>                          | 3,666.66                 | 10,000.00           | 36.67%             | 1,666.66                  |
| <b>7006 · Service Expenses-Mayor</b>                | 788.56                   | 1,000.00            | 78.86%             | 378.10                    |
| <b>7371 · Communications Exp - Mayor</b>            | 315.01                   | 500.00              | 63.0%              | 104.07                    |
| <b>7007 · Dues/Meeting/MML Conv-Mayor</b>           | 154.67                   | 3,500.00            | 4.42%              | 100.00                    |
| <b>7005 · Employee Appreciation-Mayor</b>           | 5,897.10                 | 6,500.00            | 90.73%             | 0.00                      |
| <b>7197 · Event/Meeting Hospitality</b>             | 2,225.00                 | 1,000.00            | 222.5%             | 2,475.00                  |
| <b>7230 · FICA - Mayor</b>                          | 374.85                   | 765.00              | 49.0%              | 127.50                    |
| <b>7231 · Workers Comp - Mayor</b>                  | 25.23                    | 125.00              | 20.18%             | 25.23                     |
| <b>7008 · Election Expense</b>                      | 1,697.07                 | 4,000.00            | 42.43%             | 0.00                      |
| <b>Total 9002 · Mayor</b>                           | <u>15,144.15</u>         | <u>27,390.00</u>    | <u>55.29%</u>      | <u>4,876.56</u>           |
| <b>Total 9000 · Total Elected Official Expenses</b> | <u>27,282.82</u>         | <u>72,452.00</u>    | <u>37.66%</u>      | <u>12,280.88</u>          |
| <b>9005 · Total Administration Expenses</b>         |                          |                     |                    |                           |
| <b>9006 · Town Clerk</b>                            |                          |                     |                    |                           |
| <b>7009 · Salary-Town Clerk</b>                     | 28,885.00                | 57,325.00           | 50.39%             | 13,203.36                 |
| <b>7011 · Training - Town Clerk</b>                 | 25.00                    | 2,500.00            | 1.0%               | 25.00                     |

**Town of Forest Heights**  
**Fiscal Year 2022 - 2nd Quarter Report**  
 July 2021 through Dec 2021

|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>     | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|-------------------|--------------------|---------------------------|
| 7012 · Service Expenses - Town Clerk              | 0.00                     | 400.00            | 0.0%               | 0.00                      |
| 7014 · Town Clerk Dues/Meetings/Conven            | 425.00                   | 3,000.00          | 14.17%             | 425.00                    |
| 7003 · Codification                               | 995.00                   | 3,000.00          | 33.17%             | 995.00                    |
| <b>Total 9006 · Town Clerk</b>                    | <b>30,330.00</b>         | <b>66,225.00</b>  | <b>45.8%</b>       | <b>14,648.36</b>          |
| <b>9007 · Town Administrator</b>                  |                          |                   |                    |                           |
| 7013 · Salary - Town Administrator                | 39,250.27                | 79,441.00         | 49.41%             | 17,862.35                 |
| 7225 · Town Administrator Service Exp             | 0.00                     | 1,000.00          | 0.0%               | 0.00                      |
| 7226 · Town Admin Dues/Meetings/Conv              | 0.00                     | 3,500.00          | 0.0%               | 0.00                      |
| <b>Total 9007 · Town Administrator</b>            | <b>39,250.27</b>         | <b>83,941.00</b>  | <b>46.76%</b>      | <b>17,862.35</b>          |
| <b>9008 · Finance</b>                             |                          |                   |                    |                           |
| 7016 · Salary - Treasurer                         | 35,648.93                | 70,616.00         | 50.48%             | 16,264.48                 |
| 7275 · Salary - Staff Accountant (P/T)            | 0.00                     | 30,000.00         | 0.0%               | 0.00                      |
| 7018 · Service Expenses - Treasurer               | 0.00                     | 100.00            | 0.0%               | 0.00                      |
| 7019 · Insurance Fidelity - Treasurer             | 0.00                     | 200.00            | 0.0%               | 0.00                      |
| 7020 · Training - Treasurer                       | 550.00                   | 3,000.00          | 18.33%             | 550.00                    |
| 7021 · Dues/Meeting/ MML Con-Treasurer            | 60.00                    | 1,500.00          | 4.0%               | 0.00                      |
| 7022 · Data Auto Syst Upkeep-Treasurer            | 0.00                     | 1,000.00          | 0.0%               | 0.00                      |
| 7023 · Audit - Finance                            | 14,000.00                | 25,000.00         | 56.0%              | 14,000.00                 |
| <b>Total 9008 · Finance</b>                       | <b>50,258.93</b>         | <b>131,416.00</b> | <b>38.24%</b>      | <b>30,814.48</b>          |
| <b>9009 · Administrative</b>                      |                          |                   |                    |                           |
| 7015 · Salary - Administrative Asst               | 18,431.96                | 36,723.00         | 50.19%             | 8,281.36                  |
| 7239 · Overtime - Administrative Asst             | 307.51                   | 500.00            | 61.5%              | 203.65                    |
| 7127 · FICA                                       | 9,533.78                 | 21,007.00         | 45.38%             | 4,269.87                  |
| 7128 · Health Insurance                           | 8,297.42                 | 17,200.00         | 48.24%             | 3,619.68                  |
| 7129 · Retirement Fund                            | 7,429.55                 | 14,677.00         | 50.62%             | 3,348.92                  |
| 7130 · Worker's Comp Insurance                    | 2,985.20                 | 3,200.00          | 93.29%             | 268.20                    |
| 7131 · Life/Disability Insurance                  | 1,922.31                 | 3,600.00          | 53.4%              | 816.07                    |
| 7132 · Vehicle Repair                             | 80.95                    | 500.00            | 16.19%             | 32.38                     |
| 7133 · Fuel                                       | 194.37                   | 300.00            | 64.79%             | 124.70                    |
| 7224 · Training-Administrative Assist             | 155.43                   | 300.00            | 51.81%             | 0.00                      |
| <b>Total 9009 · Administrative</b>                | <b>49,338.48</b>         | <b>98,007.00</b>  | <b>50.34%</b>      | <b>20,964.83</b>          |
| <b>Total 9005 · Total Administration Expenses</b> | <b>169,177.68</b>        | <b>379,589.00</b> | <b>44.57%</b>      | <b>84,290.02</b>          |

**Town of Forest Heights**  
**Fiscal Year 2022 - 2nd Quarter Report**  
 July 2021 through Dec 2021

|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>     | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|-------------------|--------------------|---------------------------|
| <b>9010 · Total Non-Depart Expenses</b>       |                          |                   |                    |                           |
| 7025 · Legal Services                         | 27,804.00                | 60,000.00         | 46.34%             | 16,355.00                 |
| 7227 · Newsletter Expense                     | 2,116.00                 | 10,000.00         | 21.16%             | 1,250.00                  |
| 7029 · General Liability Insurance            | 34,295.50                | 74,000.00         | 46.35%             | 0.00                      |
| 7233 · Salary - Webmaster                     | 0.00                     | 5,700.00          | 0.0%               | 0.00                      |
| 7036 · Legal Notices                          | 932.50                   | 2,000.00          | 46.63%             | 499.00                    |
| 7038 · Copier- Administration                 | 9,775.89                 | 14,000.00         | 69.83%             | 4,946.90                  |
| 7039 · Postage - Administration               | 230.00                   | 1,500.00          | 15.33%             | 0.00                      |
| 7040 · Internet Acc Web Page Service          | 3,609.96                 | 4,600.00          | 78.48%             | 0.00                      |
| 7041 · Office Supplies - Admin                | 9,864.77                 | 9,000.00          | 109.61%            | 1,762.18                  |
| 7042 · Service Contracts                      | 1,447.87                 | 2,700.00          | 53.63%             | 1,021.78                  |
| 7044 · Utilities-Municipal Building           | 4,475.58                 | 7,500.00          | 59.67%             | 2,571.39                  |
| 7045 · Telephone - Municipal Building         | 4,411.83                 | 10,000.00         | 44.12%             | 1,980.39                  |
| 7047 · ADP Payroll Service Expense            | 1,637.72                 | 5,000.00          | 32.75%             | 645.58                    |
| 7048 · Association Dues                       | 2,648.13                 | 3,500.00          | 75.66%             | 2,648.13                  |
| 7050 · Bank Service Charges                   | 1,080.08                 | 1,700.00          | 63.53%             | 619.19                    |
| 7193 · Cellular Phones                        | 1,381.72                 | 2,700.00          | 51.18%             | 845.55                    |
| 7198 · Office Equipment                       | 9,821.31                 | 7,500.00          | 130.95%            | 819.99                    |
| 7353 · I-Net Dues                             | 0.00                     | 5,300.00          | 0.0%               | 0.00                      |
| 7264 · Special Contract Services*             | 12,699.98                | 34,000.00         | 37.35%             | 6,249.99                  |
| 7265 · Marketing                              | 8,304.42                 | 10,000.00         | 83.04%             | 3,804.42                  |
| 7257 · Community Events                       | 5,775.97                 | 3,000.00          | 192.53%            | 1,778.75                  |
| <b>Total 9010 · Total Non-Depart Expenses</b> | <b>142,313.23</b>        | <b>273,700.00</b> | <b>52.0%</b>       | <b>47,798.24</b>          |
| <b>9015 · Total Public Safety</b>             |                          |                   |                    |                           |
| 7055 · Salary - Police Clerk                  | 21,913.81                | 41,600.00         | 52.68%             | 9,547.70                  |
| 7200 · Salary - Police Chief                  | 46,340.00                | 93,730.00         | 49.44%             | 21,105.00                 |
| 7057 · Salary - Police Officer                | 30,897.27                | 53,045.00         | 58.25%             | 13,631.91                 |
| 7060 · Salary - Police Officer                | 29,081.16                | 51,500.00         | 56.47%             | 12,909.48                 |
| 7061 · Salary - Police Officer 4              | 29,256.00                | 54,636.00         | 53.55%             | 13,344.00                 |
| 7062 · Salary - Police Officer                | 29,600.67                | 54,636.00         | 54.18%             | 14,298.00                 |
| 7262 · Salary - Police Officer                | 26,042.32                | 51,500.00         | 50.57%             | 11,539.20                 |
| 7054 · Salary - Police Officer                | 23,174.42                | 71,288.00         | 32.51%             | 13,634.28                 |

**Town of Forest Heights**  
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|  | <u>Jul '21 - Dec '21</u> | <u>Budget</u> | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|--|--------------------------|---------------|--------------------|---------------------------|
| 7269 · Salary -Police Officer          | 27,936.88                | 51,500.00     | 54.25%             | 12,452.72                 |
| 7270 · Salary - Police Officer         | 27,905.07                | 51,500.00     | 54.19%             | 12,590.95                 |
| 7065 · Overtime - Police               | 25,899.52                | 50,000.00     | 51.8%              | 10,969.49                 |
| 7056 · Salary- Code Enforcement Off    | 20,968.93                | 42,853.00     | 48.93%             | 9,637.59                  |
| 7220 · Salary - Code Enforcement-P/T   | 0.00                     | 40,000.00     | 0.0%               | 0.00                      |
| 7165 · Overtime - Code Enforcement     | 0.00                     | 3,000.00      | 0.0%               | 0.00                      |
| 7167 · Workers Compensation            | 32,428.23                | 66,140.00     | 49.03%             | 13,260.73                 |
| 7168 · Health Insurance                | 33,748.44                | 68,240.00     | 49.46%             | 19,100.96                 |
| 7169 · Life/Disability Insurance       | 3,500.91                 | 7,000.00      | 50.01%             | 1,835.82                  |
| 7170 · Retirement                      | 18,205.53                | 42,648.00     | 42.69%             | 7,844.90                  |
| 7171 · FICA                            | 25,860.27                | 54,373.00     | 47.56%             | 11,908.02                 |
| 7066 · New Uniform Issue - Police      | 8,687.76                 | 15,000.00     | 57.92%             | 6,181.82                  |
| 7375 · Debt Service - Police Equipment | 0.00                     | 63,000.00     | 0.0%               | 0.00                      |
| 7068 · Gasoline Expense-Police         | 15,348.02                | 35,000.00     | 43.85%             | 10,621.42                 |
| 7069 · Vehicle/Equipment Repair        | 29,376.67                | 31,000.00     | 94.76%             | 24,743.26                 |
| 7070 · Office Supplies - Police        | 2,466.63                 | 9,000.00      | 27.41%             | 1,408.03                  |
| 7372 · Supplies - CEO                  | 3,575.64                 | 13,000.00     | 27.51%             | 1,261.37                  |
| 7073 · Communication Equip - Service   | 3,494.98                 | 22,000.00     | 15.89%             | 1,573.28                  |
| 7074 · Law Enforcement Equip - Capital | 3,080.00                 | 17,000.00     | 18.12%             | 0.00                      |
| 7373 · Law Enforcement Equip-Supplies  | 0.00                     | 8,000.00      | 0.0%               | 0.00                      |
| 7075 · Training/Dues/Meetings/Conv-PD  | 10,835.80                | 10,000.00     | 108.36%            | 6,645.05                  |
| 7374 · Training/Dues/Meetings/Conv-CEO | 20.00                    | 3,000.00      | 0.67%              | 0.00                      |
| 7076 · Supplies & Miscellaneous Exp    | 12,674.58                | 16,000.00     | 79.22%             | 7,757.75                  |
| 7077 · Mobile Data Computers           | 3,527.44                 | 12,000.00     | 29.4%              | 1,466.03                  |
| 7175 · Surveillance Cameras            | 4,908.69                 | 10,000.00     | 49.09%             | 4,302.87                  |
| 7084 · Telephone - Police Department   | 3,106.43                 | 8,000.00      | 38.83%             | 1,360.00                  |
| 7201 · Debt Service-New Police Vehicle | 21,318.17                | 64,000.00     | 33.31%             | 0.00                      |
| 7176 · Police MOU/Attorney Fee         | 4,807.00                 | 7,000.00      | 68.67%             | 2,679.00                  |
| 7203 · Communication Equipment         | 182.00                   | 6,000.00      | 3.03%              | 126.00                    |
| 7204 · Weapons (Firearms & Ammunition) | 6,284.01                 | 10,000.00     | 62.84%             | 4,734.61                  |
| 7205 · Recruitment Expense             | 1,052.00                 | 4,000.00      | 26.3%              | 0.00                      |
| 7206 · Substance and Physical Testing  | 414.00                   | 3,000.00      | 13.8%              | 0.00                      |

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|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|---------------------|--------------------|---------------------------|
| 7376 · Canine Expense                               | 1,746.54                 | 13,000.00           | 13.44%             | 639.23                    |
| 7207 · Neighborhood Watch                           | 12,752.02                | 9,000.00            | 141.69%            | 8,888.74                  |
| <b>Total 9015 · Total Public Safety</b>             | <b>602,417.81</b>        | <b>1,337,189.00</b> | <b>45.05%</b>      | <b>293,999.21</b>         |
| <b>9020 · Total Public Works Expenses</b>           |                          |                     |                    |                           |
| <b>9021 · Public Works - Administration</b>         |                          |                     |                    |                           |
| 7085 · Salary - Crewman                             | 0.00                     | 33,317.00           | 0.0%               | 0.00                      |
| 7086 · Salary - Custodian                           | 3,195.00                 | 14,061.00           | 22.72%             | 0.00                      |
| 7088 · Salary - Crewman                             | 17,651.59                | 35,584.00           | 49.61%             | 8,238.51                  |
| 7235 · Salary - PW Director                         | 30,694.19                | 61,444.00           | 49.96%             | 14,151.65                 |
| 7276 · Salary - PW Lead                             | 18,783.29                | 37,180.00           | 50.52%             | 8,873.29                  |
| 7087 · Salary - Crewman (P/T)                       | 6,577.90                 | 14,602.00           | 45.05%             | 3,256.89                  |
| 7090 · Overtime - Public Works                      | 2,067.70                 | 2,500.00            | 82.71%             | 731.67                    |
| 7098 · Uniform Replacement                          | 1,292.94                 | 8,000.00            | 16.16%             | 1,292.94                  |
| 7101 · Telephone - Public Works                     | 1,451.66                 | 3,500.00            | 41.48%             | 793.42                    |
| 7102 · Health Insurance                             | 8,560.96                 | 25,240.00           | 33.92%             | 4,270.18                  |
| 7103 · FICA   | 6,180.37                 | 16,500.00           | 37.46%             | 2,689.13                  |
| 7104 · Retirement                                   | 4,291.98                 | 10,248.00           | 41.88%             | 1,937.04                  |
| 7105 · Workers Compensation                         | 9,452.89                 | 21,500.00           | 43.97%             | 3,743.49                  |
| 7106 · Life/Disability Insurance                    | 936.06                   | 2,400.00            | 39.0%              | 468.03                    |
| 7260 · Substance Testing                            | 0.00                     | 500.00              | 0.0%               | 0.00                      |
| 7160 · Office Supplies and Equipment                | 0.00                     | 2,000.00            | 0.0%               | 0.00                      |
| 7242 · Training/Dues/Meetings/Conv                  | 310.00                   | 5,000.00            | 6.2%               | 310.00                    |
| <b>Total 9021 · Public Works - Administration</b>   | <b>111,446.53</b>        | <b>293,576.00</b>   | <b>37.96%</b>      | <b>50,756.24</b>          |
| <b>9022 · Public Works - Bldg Maintenance</b>       |                          |                     |                    |                           |
| 7093 · Supplies/Miscellaneous                       | 1,423.70                 | 4,000.00            | 35.59%             | 566.53                    |
| 7096 · Janitorial Supplies                          | 2,044.94                 | 4,500.00            | 45.44%             | 1,172.95                  |
| 7097 · Sm Equipment/PW Bldg Maint-Repl              | 931.00                   | 7,000.00            | 13.3%              | 28.45                     |
| 7095 · Exterminating                                | 657.51                   | 2,500.00            | 26.3%              | 281.79                    |
| <b>Total 9022 · Public Works - Bldg Maintenance</b> | <b>5,057.15</b>          | <b>18,000.00</b>    | <b>28.1%</b>       | <b>2,049.72</b>           |
| <b>9023 · Public Works - Fleet Maint</b>            |                          |                     |                    |                           |
| 7092 · Vehicle Maintenance                          | 7,182.29                 | 12,000.00           | 59.85%             | 2,865.78                  |
| 7094 · Gasoline Expense                             | 3,448.71                 | 6,000.00            | 57.48%             | 2,080.31                  |



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|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>     | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|-------------------|--------------------|---------------------------|
| 7320 · Large Equipment - Captial Exp            | 0.00                     | 28,000.00         | 0.0%               | 0.00                      |
| <b>Total 9023 · Public Works - Fleet Maint</b>  | <b>10,631.00</b>         | <b>46,000.00</b>  | <b>23.11%</b>      | <b>4,946.09</b>           |
| <b>9024 · Public Works - Park Maint</b>         |                          |                   |                    |                           |
| 7089 · Equipment/Supplies - Park Maint          | 3,628.20                 | 10,000.00         | 36.28%             | 266.44                    |
| 7263 · Public Area Maintenance                  | 29,394.45                | 42,000.00         | 69.99%             | 17,240.51                 |
| <b>Total 9024 · Public Works - Park Maint</b>   | <b>33,022.65</b>         | <b>52,000.00</b>  | <b>63.51%</b>      | <b>17,506.95</b>          |
| <b>9025 · Public Works - Street Maint</b>       |                          |                   |                    |                           |
| 7099 · Street Signs & Paint                     | 1,762.74                 | 10,000.00         | 17.63%             | 1,762.74                  |
| 7377 · Large Equipment - Capital Exp            | 1,166.67                 | 2,000.00          | 58.33%             | 0.00                      |
| 7243 · Street Maintenance                       | 4,195.00                 | 20,000.00         | 20.98%             | 0.00                      |
| 8008 · Snow Removal/Tree Removal                | 0.00                     | 20,000.00         | 0.0%               | 0.00                      |
| <b>Total 9025 · Public Works - Street Maint</b> | <b>7,124.41</b>          | <b>52,000.00</b>  | <b>13.7%</b>       | <b>1,762.74</b>           |
| <b>Total 9020 · Total Public Works Expenses</b> | <b>167,281.74</b>        | <b>461,576.00</b> | <b>36.24%</b>      | <b>77,021.74</b>          |
| <b>9055 · Total Speed Camera Expenses</b>       |                          |                   |                    |                           |
| 7300 · Administrative Fee                       | 628,775.31               | 600,000.00        | 104.8%             | 334,330.36                |
| 7401 · Salary - Admin Clerk                     | 21,627.83                | 41,600.00         | 51.99%             | 10,054.62                 |
| 7301 · Salary - Ombudsman                       | 2,245.00                 | 15,000.00         | 14.97%             | 1,420.00                  |
| 7402 · Salary - Lieutenant                      | 35,983.50                | 73,427.00         | 49.01%             | 16,792.30                 |
| 7403 · Salary - Corporal                        | 21,789.74                | 53,045.00         | 41.08%             | 6,630.00                  |
| 7404 · Salary - Officer                         | 11,269.68                | 50,000.00         | 22.54%             | 4,540.20                  |
| 7405 · Salary - Officer                         | 25,851.48                | 51,500.00         | 50.2%              | 12,464.74                 |
| 7420 · Salary - Officer                         | 0.00                     | 50,000.00         | 0.0%               | 0.00                      |
| 7421 · Salary - Officer                         | 27,585.69                | 50,000.00         | 55.17%             | 11,659.80                 |
| 7423 · Salary - Officer                         | 0.00                     | 50,000.00         | 0.0%               | 0.00                      |
| 7302 · Overtime                                 | 6,799.93                 | 30,000.00         | 22.67%             | 1,541.03                  |
| 7305 · FICA                                     | 10,668.26                | 35,540.00         | 30.02%             | 4,211.18                  |
| 7399 · Retirement                               | 8,506.48                 | 26,975.00         | 31.54%             | 3,217.69                  |
| 7398 · Worker's Compensation                    | 14,265.50                | 45,000.00         | 31.7%              | 3,882.00                  |
| 7406 · Life Insurance                           | 1,494.97                 | 5,000.00          | 29.9%              | 488.38                    |
| 7407 · Health Insurance                         | 13,608.30                | 50,480.00         | 26.96%             | 3,779.85                  |
| 7408 · Uniforms                                 | 10,451.67                | 15,000.00         | 69.68%             | 5,499.77                  |
| 7409 · Gasoline                                 | 6,350.94                 | 10,000.00         | 63.51%             | 3,376.99                  |

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|   | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|---|--------------------------|---------------------|--------------------|---------------------------|
| 7410 · Vehicel Repair                               | 1,674.38                 | 7,000.00            | 23.92%             | 0.00                      |
| 7411 · Office Supplies                              | 2,947.73                 | 10,000.00           | 29.48%             | 406.85                    |
| 7412 · Communication Equipment                      | 3,883.05                 | 10,000.00           | 38.83%             | 2,020.28                  |
| 7413 · Law Enforcement Equip-Capital                | 39,447.30                | 48,000.00           | 82.18%             | 10,040.37                 |
| 7414 · Training/Dues/Meetings/Conv                  | 4,817.62                 | 5,000.00            | 96.35%             | 579.00                    |
| 7415 · Supplies                                     | 2,517.40                 | 5,000.00            | 50.35%             | 2,310.39                  |
| 7424 · Copier                                       | 1,463.12                 | 2,500.00            | 58.53%             | 429.47                    |
| 7416 · Mobile Data Computers                        | 0.00                     | 2,500.00            | 0.0%               | 0.00                      |
| 7417 · Telephone                                    | 361.41                   | 6,880.00            | 5.25%              | 0.00                      |
| 7418 · Weapons and Ammunition                       | 4,118.00                 | 6,000.00            | 68.63%             | 3,118.00                  |
| 7419 · Substance Abuse Training                     | 3,662.00                 | 2,000.00            | 183.1%             | 2,512.00                  |
| 7216 · Attorney Fees                                | 2,945.00                 | 9,000.00            | 32.72%             | 57.00                     |
| 7210 · Computers/Software                           | 4,999.00                 | 5,000.00            | 99.98%             | 0.00                      |
| 7214 · Other  | 18,887.35                | 20,000.00           | 94.44%             | 7,109.85                  |
| <b>Total 9055 · Total Speed Camera Expenses</b>     | <b>938,997.64</b>        | <b>1,391,447.00</b> | <b>67.48%</b>      | <b>452,472.12</b>         |
| <b>9060 · Total State Revenue</b>                   |                          |                     |                    |                           |
| 7311 · State Revenue                                | 0.00                     | 200,000.00          | 0.0%               | 0.00                      |
| <b>Total 9060 · Total State Revenue</b>             | <b>0.00</b>              | <b>200,000.00</b>   | <b>0.0%</b>        | <b>0.00</b>               |
| <b>9065 · Total Allowed Expenditures</b>            |                          |                     |                    |                           |
| 7310 · Travel and Meeting                           | 0.00                     | 500.00              | 0.0%               | 0.00                      |
| 7309 · Programs for Safety                          | 0.00                     | 1,000.00            | 0.0%               | 0.00                      |
| 7308 · Office Supplies/Equipment                    | 0.00                     | 500.00              | 0.0%               | 0.00                      |
| 7212 · Surveillance Cameras                         | 0.00                     | 12,000.00           | 0.0%               | 0.00                      |
| 7208 · It/Software                                  | 69.00                    | 1,200.00            | 5.75%              | 0.00                      |
| <b>Total 9065 · Total Allowed Expenditures</b>      | <b>69.00</b>             | <b>15,200.00</b>    | <b>0.45%</b>       | <b>0.00</b>               |
| <b>9075 · Total Street Hwy Admin Expenses</b>       |                          |                     |                    |                           |
| 8000 · Street Repair Project                        | 158,517.00               | 556,190.19          | 28.5%              | 0.00                      |
| <b>Total 9075 · Total Street Hwy Admin Expenses</b> | <b>158,517.00</b>        | <b>556,190.19</b>   | <b>28.5%</b>       | <b>0.00</b>               |
| <b>9030 · Total Trash Services</b>                  |                          |                     |                    |                           |
| 8001 · Goode Trash                                  | 93,967.50                | 187,935.00          | 50.0%              | 46,983.75                 |
| 8002 · Refuse Disposal Fees                         | 0.00                     | 1,600.00            | 0.0%               | 0.00                      |
| 8102 · Municipal Public Dumpster                    | 2,345.00                 | 7,000.00            | 33.5%              | 870.00                    |

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|  | <u>Jul '21 - Dec '21</u> | <u>Budget</u>       | <u>% of Budget</u> | <u>Jul '21 - Sept '21</u> |
|--|--------------------------|---------------------|--------------------|---------------------------|
| <b>Total 9030 · Total Trash Services</b>           | 96,312.50                | 196,535.00          | 49.01%             | 47,853.75                 |
| <b>9040 · Total Capital Improvement</b>            |                          |                     |                    |                           |
| 8016 · Storm Drain Repair/Reconstruct              | 0.00                     | 15,000.00           | 0.0%               | 0.00                      |
| 8042 · Debt Service - Street Improve               | 23,069.75                | 118,000.00          | 19.55%             | 23,069.75                 |
| <b>Total 9040 · Total Capital Improvement</b>      | <u>23,069.75</u>         | <u>133,000.00</u>   | <u>17.35%</u>      | <u>23,069.75</u>          |
| <b>9045 · Total Municipal Bldg Expense</b>         |                          |                     |                    |                           |
| 7194 · Network System-IT System/Phones             | 15,060.48                | 36,000.00           | 41.84%             | 8,073.34                  |
| 7046 · Community Room-Upgrade/Maint                | 488.65                   | 2,000.00            | 24.43%             | 0.00                      |
| 7256 · Community Rm Rental Services                | 550.00                   | 2,000.00            | 27.5%              | 150.00                    |
| 7223 · General Building Repair & Maint             | 11,975.64                | 25,000.00           | 47.9%              | 0.00                      |
| 8038 · Modoc Building                              | 165,279.34               | 1,000,000.00        | 16.53%             | 91,922.39                 |
| <b>Total 9045 · Total Municipal Bldg Expense</b>   | <u>193,354.11</u>        | <u>1,065,000.00</u> | <u>18.16%</u>      | <u>100,145.73</u>         |
| <b>9035 · Total Street Lighting Expense</b>        |                          |                     |                    |                           |
| 8006 · Street Lighting                             | 14,515.01                | 42,000.00           | 34.56%             | 8,304.97                  |
| <b>Total 9035 · Total Street Lighting Expense</b>  | <u>14,515.01</u>         | <u>42,000.00</u>    | <u>34.56%</u>      | <u>8,304.97</u>           |
| <b>9050 · Total Special Programs Expense</b>       |                          |                     |                    |                           |
| 7245 · 1859 Club                                   | 3,921.56                 | 5,000.00            | 78.43%             | 3,621.56                  |
| 8028 · Plus 60 Senior Program                      | 0.00                     | 5,000.00            | 0.0%               | 0.00                      |
| 8044 · Senior Exercise Program                     | 2,143.02                 | 6,500.00            | 32.97%             | 981.11                    |
| 8030 · Youth Programs                              | 5,126.36                 | 5,000.00            | 102.53%            | 1,079.73                  |
| 7246 · Healthy Lunch Program                       | 0.00                     | 700.00              | 0.0%               | 0.00                      |
| 7350 · Healthy Heights Program                     | 0.00                     | 17,000.00           | 0.0%               | 0.00                      |
| 8045 · Community Garden                            | 1,806.19                 | 1,500.00            | 120.41%            | 1,749.94                  |
| 8046 · Community Gathering Space                   | 619.95                   | 6,500.00            | 9.54%              | 370.00                    |
| <b>Total 9050 · Total Special Programs Expense</b> | <u>13,617.08</u>         | <u>47,200.00</u>    | <u>28.85%</u>      | <u>7,802.34</u>           |
| <b>9070 · Restricted Funding</b>                   |                          |                     |                    |                           |
| 7259 · M-NCPPC POS - Gathering Space               | 0.00                     | 26,000.00           | 0.0%               | 0.00                      |
| <b>8200 · ARPA Fund Expenditures</b>               |                          |                     |                    |                           |
| 8200.1 · Public Health                             | 0.00                     | 0.00                | 0.0%               | 0.00                      |
| 8200.7 · Administrative                            | 0.00                     | 0.00                | 0.0%               | 0.00                      |
| 8200 · ARPA Fund Expenditures - Other              | 0.00                     | 1,263,102.67        | 0.0%               | 0.00                      |
| <b>Total 8200 · ARPA Fund Expenditures</b>         | <u>0.00</u>              | <u>1,263,102.67</u> | <u>0.0%</u>        | <u>0.00</u>               |

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|--|--------------------------|---------------------|--------------------|---------------------------|
| 8999 · Contribution to Rainy Day Fund  | 0.00                     | 3,000.00            | 0.0%               | 0.00                      |
| <b>Total 9070 · Restricted Funding</b> | <b>0.00</b>              | <b>1,292,102.67</b> | <b>0.0%</b>        | <b>0.00</b>               |
| 9090 · Fund Balance (E)                |                          |                     |                    |                           |
| 9999 · Unassigned Fund Balance (E)     | 0.00                     | 920,376.00          | 0.0%               | 0.00                      |
| <b>Total 9090 · Fund Balance (E)</b>   | <b>0.00</b>              | <b>920,376.00</b>   | <b>0.0%</b>        | <b>0.00</b>               |
| <b>Total Expense</b>                   | <b>2,546,925.37</b>      | <b>8,383,556.86</b> | <b>30.38%</b>      | <b>1,155,038.75</b>       |
| <b>Net Ordinary Income</b>             | <b>626,427.05</b>        | <b>0.00</b>         | <b>100.0%</b>      | <b>228,594.53</b>         |
| <b>Net Income</b>                      | <b>626,427.05</b>        | <b>0.00</b>         | <b>100.0%</b>      | <b>228,594.53</b>         |